

From: council <council-bounces@gnso.icann.org> on behalf of Heather Forrest <haforrestesq@gmail.com> **Date:** Wednesday, March 7, 2018 at 4:57 PM **To:** Cherine Chalaby <cherine.chalaby@board.icann.org> **Cc:** "council@gnso.icann.org" <council@gnso.icann.org> **Subject:** [council] Final Report of GNSO Council Strategic Planning Session 2018

Dear Cherine,

I hope this message finds you well as the start of ICANN61 nears.

I very much appreciate your having taken the time to join the GNSO Council in Los Angeles at our first-ever strategic planning session. This exercise proved extremely fruitful, generating initiatives to improve PDP efficiency and effectiveness and to more explicitly align GNSO activity with the current budget. On a forward-looking basis, this type of strategic planning could be aligned even more closely with ICANN's budget development, contributing to that process at an earlier stage to ensure that policy development is more transparently and explicitly accounted for in the organization's financial priorities.

It is my honour on behalf of the Council leadership team and the entire GNSO Council to provide you with the attached Final Report of our Strategic Planning Session. May I ask please that you share this with your Board colleagues? Rafik, Donna and I, and indeed the entire Council, will be happy to address any questions you and your colleagues may have about our deliberations, conclusions and next steps.

With best wishes,

Heather Forrest
GNSO Council Chair